BANDERA FIRE AND RESCUE FINANCIAL STATEMENTS ANALYSIS CALENDAR YEAR ENDED DECEMBER 2021

I C BOOKS, LLC 235 PINE TREE RD PO BOX 1485 MEDINA, TEXAS 78055-1485 830-688-6734

To the Board of Directors

Bandera Fire & Rescue PO Box 2754 Bandera, Texas 78003-2754

We have compiled and reviewed the accompanying statement of assets, liabilities, and equity – (cash, income tax basis) of Bandera Fire & Rescue as of December 31, 2021, and the related statement of revenues and expenses – (cash, income tax basis) for the Fifteen (15) Months in the Period, then ended, in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants. Our responsibility is to express an opinion on these financial statements based on our review.

We conducted our review in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the review to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statements presentation. We believe that our review provides a reasonable basis for our opinion.

The reason for Fifteen (15) Months in the Period relates to the Motion provided by the Board of Directors of the Bandera Fire & Rescue, and the Internal Revenue Service Form 1128 approval to adopt, change or retain a new tax year to a Calendar Year status. Therefore, a Full Year tax return was completed for October 1, 2020 to September 310 2021, then create a Short Year (October 1 through December 31, 2021) Tax return. All further tax returns will be conducted on a Calendar Year (January 1 through December 31).

As described in Note \underline{A} to the financial statements, these financial statements are presented on the basis of accounting the Company uses for income tax reporting purposes, which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America.

In our opinion, the financial statements referred to above present fairly, in all material respects, the assets, liabilities, and equity of Bandera Fire & Rescue as of December 31, 2021, and its revenues and expenses for the Fifteen (15) months then ended, on the basis of accounting described in Note \underline{A} to the financial statements.

Alona J. Culp
November 10, 2022

BANDERA FIRE & RESCUE Profit & Loss Prev Year Comparison

October 2020 through September 2021

	Oct '20 - Sep 21	Oct '19 - Sep 20	\$ Change
Ordinary Income/Expense Income		-	_
42000 · Government Grants Received 42100 · TFS - Insurance Grant			
42100.0 · TFS Insurance Grant Funding	1,996.00	1,996.00	0.00
42100.1 · TFS Insurance Grant Expense	0.00	-1,996.00	1,996.00
Total 42100 · TFS - Insurance Grant	1,996.00	0.00	1,996.00
42200 · TFS - Training Grant	0.00	050.00	050.00
42200.0 · TFS Training Grant Funding	0.00	250.00	-250.00
42200.1 · TFS Training Grant Expense	0.00	-250.00	250.00
Total 42200 · TFS - Training Grant	0.00	0.00	0.00
42419 · 2019 LCRA Grant			
42419.1 · 2019 LCRA Grant fulfillment	0.00	-16,820.90	16,820.90
Total 42419 · 2019 LCRA Grant	0.00	-16,820.90	16,820.90
Total 42000 · Government Grants Received	1,996.00	-16,820.90	18,816.90
43000 · Foundation Grants			
43220 · 2020 Perry and Ruby Stevens			
43220.0 · 2020 Stevens Grant Funding	0.00	10,000.00	-10,000.00
43220.1 · 2020 Stevens Grant Fullfilment	-6,524.38	-3,933.62	-2,590.76
Total 43220 · 2020 Perry and Ruby Stevens	-6,524.38	6,066.38	-12,590.76
43319 · 2019 BEC Foundation Grant			
43319.0 · 2019 BEC Grant Funding	0.00	3,752.00	-3,752.00
43319.1 · 2019 BEC grant fulfillment	-555.80	-3,196.42	2,640.62
Total 43319 · 2019 BEC Foundation Grant	-555.80	555.58	-1,111.38
43320 · 2020 BEC Foundation Grant			
43320.0 · 2020 BEC Grant Funding	1,119.96	0.00	1,119.96
43320.1 · 2020 BEC Grant Fullfillment	-1,119.96	0.00	-1,119.96
Total 43320 · 2020 BEC Foundation Grant	0.00	0.00	0.00
Total 43000 · Foundation Grants	-7,080.18	6,621.96	-13,702.14
43400 · DIRECT PUBLIC SUPPORT			
43401 · Fundraising Revenue			
43402 · Fundraising Expense 43403 · Annual Mailer	0.00	0.00	0.00
43403.0 · Annual Mailer Income	58,429.60	64,352.38	-5,922.78
43403.1 · Annual Mailer Expense	-3,944.11	-3,837.66	-106.45
43403 · Annual Mailer - Other	55.00	0.00	55.00
Total 43403 · Annual Mailer	54,540.49	60,514.72	-5,974.23
43405 · Events			
43405.0 · Event Income	4,199.00	3,708.81	490.19
43405.1 · Event Expense	-1,964.73	-1,000.00	-964.73
Total 43405 · Events	2,234.27	2,708.81	-474.54
43407 · Fall Fundraiser Income			
43407.2 · HEB - Gift Card	13.34	0.00	13.34
43407.3 · Fall Fundraiser Expense	-236.70	-8,642.90	8,406.20
43408 · 2021 Fall Fundraiser			
43408.2 · 2021 Raffle	1,261.05	0.00	1,261.05
43408.5 · 2021 Car Show	-394.60	0.00	-394.60
43408.6 · 2021 BBQ Cookers	3,425.00	0.00	3,425.00
43408 · 2021 Fall Fundraiser - Other	450.00	0.00	450.00
Total 43408 · 2021 Fall Fundraiser	4,741.45	0.00	4,741.45

BANDERA FIRE & RESCUE Profit & Loss Prev Year Comparison

October 2020 through September 2021

	Oct '20 - Sep 21	Oct '19 - Sep 20	\$ Change
43407 · Fall Fundraiser Income - Other	0.00	17,661.25	-17,661.25
Total 43407 · Fall Fundraiser Income	4,518.09	9,018.35	-4,500.26
43401 · Fundraising Revenue - Other	80.00	0.00	80.00
Total 43401 · Fundraising Revenue	61,372.85	72,241.88	-10,869.03
43410 · Corporate Contributions 43450 · Individ, Business Contributions	46.60	8,699.32	-8,652.72
43451 · City of Bandera donation 43452 · Bandera County FRO donation 43450 · Individ, Business Contributions - Other	5,000.00 1,500.00 4,951.50	5,000.00 1,500.00 32.04	0.00 0.00 4,919.46
Total 43450 · Individ, Business Contributions	11,451.50	6,532.04	4,919.46
Total 43400 · DIRECT PUBLIC SUPPORT	72,870.95	87,473.24	-14,602.29
44000 · GRANTS - OTHER			
44101 · 2021 VFIS grant 44101.0 · 2021 VFIS Grant Funding 44101.1 · 2021 VFIS Grant Fullfillment 44101 · 2021 VFIS grant - Other	4,949.95 -4,949.95 -300.00	0.00 0.00 0.00	4,949.95 -4,949.95 -300.00
Total 44101 · 2021 VFIS grant	-300.00	0.00	-300.00
Total 44000 · GRANTS - OTHER	-300.00	0.00	-300.00
44800 · INDIRECT PUBLIC SUPPORT 44820 · United Way, CFC Contributions	315.54	0.00	315.54
Total 44800 · INDIRECT PUBLIC SUPPORT	315.54	0.00	315.54
45000 · INVESTMENTS 45031 · Interest earned	42.23	0.00	42.23
Total 45000 · INVESTMENTS	42.23	0.00	42.23
Total Income	67,844.54	77,274.30	-9,429.76
Gross Profit	67,844.54	77,274.30	-9,429.76
Expense 62100 · CONTRACTED SVCS 62110 · Accounting Fees & Software 62140 · Legal Fees	135.00 0.00	425.00 5.14	-290.00 -5.14
Total 62100 · CONTRACTED SVCS	135.00	430.14	-295.14
62800 · FACILITIES & EQUIPMENT 62808 · Bldg - R&M 62840 · Equip R&M 62841 · Equipment purchased 62860 · SCBAs	2,549.46 234.26 1,229.14 1,486.44	288.23 1,308.30 442.72 1,954.34	2,261.23 -1,074.04 786.42 -467.90
Total 62800 · FACILITIES & EQUIPMENT	5,499.30	3,993.59	1,505.71
65000 · OPERATIONS 60950 · Dues & Memberships 60990 · Office Supplies 63030 · Truck Fuel 63040 · Trucks registration 63050 · Trucks R&M 65040 · Supplies & Consumables 65050 · Telephone & Internet 65060 · Training - Unreimbursed	75.00 2,010.20 1,910.57 88.00 6,985.14 952.28 1,081.23 2,177.87	275.00 609.21 1,701.39 80.00 4,537.91 1,278.80 886.13 0.00	-200.00 1,400.99 209.18 8.00 2,447.23 -326.52 195.10 2,177.87
65070 · PPE 65103 · Adv & Promotion	1,151.10 660.00	15.00 321.73	1,136.10 338.27

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BANDERA FIRE & RESCUE Profit & Loss Prev Year Comparison

October 2020 through September 2021

	Oct '20 - Sep 21	Oct '19 - Sep 20	\$ Change
65110 · Insurance 65115 · Accident Sickness 65120 · Liability, D and O 65130 · Property Insurance	1,996.00 3,105.00 4,193.00	0.00 874.00 6,526.00	1,996.00 2,231.00 -2,333.00
Total 65110 · Insurance	9,294.00	7,400.00	1,894.00
65140 · Interest Expense 68300 · Travel and Meetings	2,313.33 0.00	2,994.12 109.50	-680.79 -109.50
Total 65000 · OPERATIONS	28,698.72	20,208.79	8,489.93
Total Expense	34,333.02	24,632.52	9,700.50
Net Ordinary Income	33,511.52	52,641.78	-19,130.26
Net Income	33,511.52	52,641.78	-19,130.26

BANDERA FIRE & RESCUE Balance Sheet

As of September 30, 2021

	Sep 30, 21
ASSETS Current Assets Checking/Savings	
1035084 · Bandera Bank Checking 1990965 · Substation Savings 1990973 · General Savings	78,380.16 50,028.16 25,014.07
Total Checking/Savings	153,422.39
Total Current Assets	153,422.39
Fixed Assets 14994 · 2010 Ford F550 "Rescue 1" 15002 · 2002 Pierce Pump "Engine 1" 15005 · Equipment 15006 · 2006 Kensworth Tanker "Tanker 1 15020 · 2013 Ford Brush Truck "Brush 2" 15090 · All Various Equipment 15001 · 2001 Pace cargo trailer 15090 · All Various Equipment - Other	73,000.00 215,000.00 60,000.00 125,000.00 98,000.00 3,000.00 59,303.27
Total 15090 · All Various Equipment	62,303.27
Total Fixed Assets	633,303.27
TOTAL ASSETS	786,725.66
LIABILITIES & EQUITY Liabilities Current Liabilities Credit Cards 20201 · HEB Gift Card	-13.34
Total Credit Cards	-13.34
Total Current Liabilities	-13.34
Long Term Liabilities 2019101 · N/P - "Rescue 1"	35,114.94
Total Long Term Liabilities	35,114.94
Total Liabilities	35,101.60
Equity 32000 · Yrly Retained Earnings Net Income	718,112.54 33,511.52
Total Equity	751,624.06
TOTAL LIABILITIES & EQUITY	786,725.66

BANDERA FIRE & RESCUE Profit & Loss Prev Year Comparison

October through December 2021

	Oct - Dec 21	Oct - Dec 20	\$ Change
Ordinary Income/Expense			
Income			
43000 · Foundation Grants 43220 · 2020 Perry and Ruby Stevens			
43220.1 2020 Stevens Grant Fullfilment	0.00	-2.829.71	2,829.71
Total 43220 · 2020 Perry and Ruby Stevens	0.00	-2,829.71	2,829.71
43221 · 2021 Perry and Ruby Stevens			
43221.0 · 2021 Stevens Grant Funding	22,000.00	0.00	22,000.00
43221.1 · 2021 Stevens Grant Fullfilment	-21,873.25	0.00	-21,873.25
Total 43221 · 2021 Perry and Ruby Stevens	126.75	0.00	126.75
43319 · 2019 BEC Foundation Grant			
43319.1 · 2019 BEC grant fulfillment	0.00	-300.00	300.00
•			
Total 43319 · 2019 BEC Foundation Grant	0.00	-300.00	300.00
43320 · 2020 BEC Foundation Grant			
43320.0 · 2020 BEC Grant Funding	0.00	1,119.96	-1,119.96
43320.1 · 2020 BEC Grant Fullfillment	0.00	-1,119.96	1,119.96
Total 43320 · 2020 BEC Foundation Grant	0.00	0.00	0.00
Total 43000 · Foundation Grants	126.75	-3,129.71	3,256.4
43400 · DIRECT PUBLIC SUPPORT			
43401 · Fundraising Revenue			
43403 · Annual Mailer			
43403.0 · Annual Mailer Income	2,105.00	2,305.00	-200.00
43403 · Annual Mailer - Other	200.00	0.00	200.00
Total 43403 · Annual Mailer	2,305.00	2,305.00	0.00
43405 · Events			
43405.0 · Event Income	5,100.00	1,048.00	4,052.00
43405.1 · Event Expense	0.00	-1,964.73	1,964.73
Total 43405 · Events	5,100.00	-916.73	6,016.73
	5,100.00	0.00	5,5.55
43407 · Fall Fundraiser Income	0.00	12.24	12.24
43407.2 · HEB - Gift Card 43408 · 2021 Fall Fundraiser	0.00	13.34	-13.34
43408.1 · 2021 T-Shirts	-325.00	0.00	-325.00
43408.2 · 2021 Raffle	5,795.00	0.00	5.795.00
43408.3 · 2021 Food	1,452.84	0.00	1,452.84
43408.4 · 2021 Cornhole	435.00	0.00	435.00
43408.5 · 2021 Car Show	1,251.66	0.00	1,251.66
43408.6 · 2021 BBQ Cookers	-850.00	0.00	-850.00
43408.7 · 2021 Washers	-51.93	0.00	-51.93
43408 · 2021 Fall Fundraiser - Other	-1,139.03	0.00	-1,139.03
Total 43408 · 2021 Fall Fundraiser			
	6,568.54	0.00	6,568.54
43407 · Fall Fundraiser Income - Other	107.00	0.00	107.00
Total 43407 · Fall Fundraiser Income	6,675.54	13.34	6,662.20
43401 · Fundraising Revenue - Other	0.00	80.00	-80.00
Total 43401 · Fundraising Revenue	14,080.54	1,481.61	12,598.93
43410 · Corporate Contributions	14.89	10.14	4.75

Net

BANDERA FIRE & RESCUE Profit & Loss Prev Year Comparison

October through December 2021

	Oct - Dec 21	Oct - Dec 20	\$ Change
43450 · Individ, Business Contributions 43451 · City of Bandera donation 43452 · Bandera County FRO donation 43450 · Individ, Business Contributions - Other	0.00 1,500.00 100.00	5,000.00 1,500.00 0.00	-5,000.00 0.00 100.00
Total 43450 · Individ, Business Contributions	1,600.00	6,500.00	-4,900.00
Total 43400 · DIRECT PUBLIC SUPPORT	15,695.43	7,991.75	7,703.68
45000 · INVESTMENTS 45031 · Interest earned	28.37	0.00	28.37
Total 45000 · INVESTMENTS	28.37	0.00	28.37
Total Income	15,850.55	4,862.04	10,988.51
Gross Profit	15,850.55	4,862.04	10,988.51
Expense 62800 · FACILITIES & EQUIPMENT 62808 · Bldg - R&M 62840 · Equip R&M 62841 · Equipment purchased 62860 · SCBAs	144.74 287.72 0.00 2,229.43	489.49 0.00 429.14 1,486.44	-344.75 287.72 -429.14 742.99
Total 62800 · FACILITIES & EQUIPMENT	2,661.89	2,405.07	256.82
65000 · OPERATIONS 60950 · Dues & Memberships 60990 · Office Supplies 63030 · Truck Fuel 63050 · Trucks R&M 65040 · Supplies & Consumables 65050 · Telephone & Internet 65110 · Insurance 65115 · Accident Sickness 65120 · Liability, D and O 65130 · Property Insurance	400.00 236.07 759.23 0.00 1,278.97 358.48 2,406.00 0.00 2,024.73	0.00 3.79 363.04 0.00 49.00 228.29 3,992.00 3,105.00 4,193.00	400.00 232.28 396.19 0.00 1,229.97 130.19 -1,586.00 -3,105.00 -2,168.27
Total 65110 · Insurance	4,430.73	11,290.00	-6,859.27
65140 · Interest Expense	466.48	642.11	-175.63
Total 65000 · OPERATIONS	7,929.96	12,576.23	-4,646.27
Total Expense	10,591.85	14,981.30	-4,389.45
Net Ordinary Income	5,258.70	-10,119.26	15,377.96
let Income	5,258.70	-10,119.26	15,377.96

BANDERA FIRE & RESCUE Balance Sheet

As of December 31, 2021

	Dec 31, 21
ASSETS Current Assets Checking (Sovience	
Checking/Savings 1035084 · Bandera Bank Checking 1990965 · Substation Savings 1990973 · General Savings	80,311.10 50,047.07 25,023.53
Total Checking/Savings	155,381.70
Total Current Assets	155,381.70
Fixed Assets 14994 · 2010 Ford F550 "Rescue 1" 15002 · 2002 Pierce Pump "Engine 1" 15005 · Equipment 15006 · 2006 Kensworth Tanker "Tanker 1 15020 · 2013 Ford Brush Truck "Brush 2" 15090 · All Various Equipment 15001 · 2001 Pace cargo trailer 15090 · All Various Equipment - Other	73,000.00 215,000.00 60,000.00 125,000.00 98,000.00 3,000.00 59,303.27
Total 15090 · All Various Equipment	62,303.27
Total Fixed Assets	633,303.27
TOTAL ASSETS	788,684.97
LIABILITIES & EQUITY Liabilities Current Liabilities Credit Cards 20201 · HEB Gift Card	-13.34
Total Credit Cards	-13.34
Total Current Liabilities	-13.34
Long Term Liabilities 2019101 · N/P - "Rescue 1"	31,815.55
Total Long Term Liabilities	31,815.55
Total Liabilities	31,802.21
Equity 32000 · Yrly Retained Earnings Net Income	751,624.06 5,258.70
Total Equity	756,882.76
TOTAL LIABILITIES & EQUITY	788,684.97